

Subject : Elective-IV : Management Control System (Financial Management)

Day : Thursday
Date : 09/06/2016



Time : 02.00 P.M. TO 05.00 P.M.
Max Marks : 70 Total Pages : 1

N.B.:

- 1) Attempt **ANY FOUR** questions from Section – I and attempt **ANY TWO** questions from Section – II.
- 2) Answers to both the sections should be written in the **SAME** answer book.
- 3) Figures to the right indicate **FULL** marks.

SECTION – I

- Q.1** Elucidate nature, scope and concept of Management Control System, giving appropriate examples. **[10]**
- Q.2** What do you mean by ‘Budget’? Enumerate various types of budgets. Explain in detail any one of them. **[10]**
- Q.3** “Participative Management is regarded to be superior to Responsive Management”. Do you agree? Why? Substantiate your answer **[10]**
- Q.4** What is meant by ‘Performance Evaluation’? Discuss various methods of Performance Evaluation. **[10]**
- Q.5** Write a note on Inter Divisional Transfer Pricing. **[10]**
- Q.6** Write short notes on **ANY TWO** of the following: **[10]**
- a) Cost Centre versus Profit Centre
 - b) Zero base Budgeting
 - c) Management Control in Non Profit Organization
 - d) Organizational Structure

SECTION – II

- Q.7** State with reasons how ‘internal audit’ and ‘internal control’ help management to achieve ‘value for money’. **[15]**
- Q.8** What do you mean by ‘Strategic Planning’? Explain the steps involved in “Strategic Planning”. **[15]**
- Q.9** Run for Fun Ltd, a sports shoe manufacturing company produced 90,000 pairs of shoes for the year 2014. The cost structure was as follows: **[15]**
- | | |
|-----------------|-----------------------------|
| Direct Material | Rs. 180/- pair |
| Direct Labour | Rs. 100/- pair |
| Direct Expenses | Rs. 20/- pair |
| Fixed Overhead | Rs. 5,00,000/- for the year |
- Prepare flexible budget at 50%, 80% and 100%, assuming that in 2014, 60% capacity was utilized.

* * * *